# New Changes on Workplace Harassment

Understanding the Impact on Workplace Policies and Practices

Scottish Engineering Breakfast Briefing

4 Sep 24 – Kevin Duffy



#### Introduction

- Importance of workplace harassment regulations
- Purpose of the presentation: to inform and guide on the new ECHR changes



#### The Impact of Workplace Issues

- Workplace conflicts cost UK organisations £28.5bn a year
  - £1,000 per employee on average
- Nearly 10 Million People Affected Annually
  - Over half experience stress, anxiety, or depression as a result
- Consequences for Employees:
  - Just under 900,000 take time off
  - Nearly 500,000 resign
  - More than 300,000 are dismissed



## **Definition of Workplace Harassment**

#### • What is Workplace Harassment?

- Workplace harassment is any unwelcome behavior or conduct that creates an intimidating, hostile, degrading, humiliating, or offensive work environment.
- This behavior can be verbal, physical, or psychological in nature and is often based on personal characteristics such as gender, race, religion, age, sexual orientation, disability, or other protected attributes.
- Distinction between harassment and other forms of misconduct
  - Intent
  - Frequency
  - Impact
  - Pattern



#### **New Changes from 26 October 2024**

- The Worker Protection (Amendment of Equality Act 2010) Act 2023
- Clarifications on employer responsibilities
- Enhanced protections for victims of harassment
- Changes in reporting and investigation procedures
- Tribunal compensation can be uplifted by 25%



### **Employer Responsibilities**

Preventative measures and training

- EHRC\* guidance: "...new duty is anticipatory"
- Policies and procedures for handling complaints
- Ensuring a safe and respectful work environment
- Legal liability and consequences of non-compliance



<sup>\*</sup>Equality & Human Rights Commission

#### **Employee Rights and Protection**

- Right to a harassment-free workplace
- Third parties? No, but.....

- Procedures for reporting harassment
- Protection against retaliation
- Support services available for victims



#### **Impact on Workplace Policies**

- Reviewing and updating existing harassment policies
- Implementing new training programs

- Strengthening reporting mechanisms
- Ensuring transparency and accountability in investigations



#### **Case Studies**

- Google Walkout (2018)
- Harvey Weinstein Scandal (2017)
- Uber Sexual Harassment Investigation (2017)
- Fox News allegations (2016)
- Nike's workplace culture allegations (2018)



### **Implementation Strategy**

- Step 1: Policy Review and Gap Analysis
- Step 2: Engage Legal and HR Experts

- Step 3: Develop and Implement Updated Policies
- Step 4: Continuous Training and Awareness Programs
- Step 5: Establish Strong Reporting Mechanisms
- Step 6: Ongoing Monitoring and Evaluation



## **Challenges and Considerations**

• Resistance to change within the organization

Secure commitment from top down.

- Involve employees in review and implementation.
- Utilize technology with reporting and training processes.
- Balancing confidentiality with transparency
  - Establish strict confidentiality protocols
  - Clearly communicate the steps of the process and timeframes.
  - Clear policies to identify what information will be shared.



#### **Resources and Support**

- EHRC guidelines and official documentation
- Legal and HR advisory services

• Employee Assistance Programme (if Co has one)



## **Any Questions**



